



SASKCANOLA 2020-21 OVERVIEW

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BOARD OF DIRECTORS



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STATE OF THE INDUSTRY REPORT

The past year has been a challenging one for growers.

Over the 2021 season, the extreme lack of moisture, heat, and wind significantly reduced yields across the prairies. The impact of the drought will be felt throughout the supply chain. It will have rippling effects on equipment dealers, grain companies, processors, and crop input companies. It will limit the availability of canola products both for the food service industry and consumers worldwide. And it will reduce SaskCanola's finances and our ability to serve growers.

As well, the uncertainty of COVID-19 and how it continues to affect our lives and livelihoods is still unprecedented and unknown. We all know the pandemic did not shut down canola production or sales, but it did have an impact on the activities of SaskCanola, and on our ability to meet strategic objectives.

As many of you realize, our most important responsibility is research. SaskCanola invests millions of dollars in research activities at public institutions like Agriculture and Agri-Food Canada, universities, and local research facilities. This wasn't without its own challenges last year with restrictions across the country. High level decisions regarding

lockdowns resulted in delays to the completion of projects. However, the team worked with partners and researchers to ensure that priority projects were completed with the resources available.

SaskCanola continues to advocate for growers on issues related to market access and development, along with responding to initiatives that affect your ability to operate effectively or influence profitably. Collaboration with other canola grower groups, the Canola Council of Canada, and the Canadian Canola Growers Association, allowed us to represent growers' interests on national and international issues, and on policies that impact Canadian farm production.

These challenges reaffirm our need to continue to provide relevant support to growers. By conducting research, focusing on innovation, and aiming to influence policy that fosters strong and ever-evolving markets, we will persevere through these challenging times.

We are always available to talk with our growers about your concerns and ideas, and welcome your input.

Bernie McClean, SaskCanola Chair



EXECUTIVE DIRECTOR'S REPORT

As we prepare this report, we are looking back on a very difficult growing season, with the most widespread drought in many years - possibly ever in the case of some farms. The SaskCanola team is mindful of this as we manage the programs and investments we make on behalf of Saskatchewan farmers, to ensure we are preparing canola growers for the medium and long term impacts of these hot and dry conditions.

The pandemic and resulting restrictions have continued to affect our ability to host and participate in live events. This past year we moved several events online. We have used the opportunity to review our existing programs and strengthen relationships with our partners so that we have the very best to offer when we are able to host in-person events again.

Research has continued on with the hard work of our team to ensure we were able to accommodate the safety restrictions for the institutions we fund, with a few extensions and minor shifts in project activities. Maintaining excellent relationships with researchers has paid in dividends with respect to their dedication to completing projects. All of this helped result in new production information for Saskatchewan canola farmers.

Levy refunds have been trending higher for the past couple of years. This is for a variety of reasons, including specific policy concerns of growers, as well as the drought. We are exploring more ways we can reach growers to communicate the value of the canola levy to benefit individual farms through the research investments, and increased demand in the domestic and global marketplace. In order to address some of the emerging policy issues, we are working with the other provincial commissions with a goal of having a common message and one voice wherever possible.

The SaskCanola team is looking forward to the year ahead and to helping support growers in their efforts to improve canola productivity.

Tracy Broughton, Executive Director

Tracy Broughto





20,000 Saskatchewan canola growers represented by SaskCanola

research projects funded since 1991 to improve crop production practices for Saskatchewan canola growers

\$2.6M invested towards new and ongoing projects

1,750,000+ Twitter impressions generated through @SaskCanola

2,100+ subscribers received 23 timely email updates

65,000+ views of SaskCanola sponsored meal plans through Diabetes Canada website

21,000+ e-recipe booklet downloads featuring canola from Dietitians of Canada website (November 2020 – August 2021)



CANOLA COUNCIL OF CANADA REPORT

SaskCanola appoints one farmer to represent Saskatchewan canola growers on the Canola Council of Canada (CCC) board of directors. Our current representative is Charlene Bradley from Stranraer, who is currently the CCC chair. Funding is provided by core members of CCC.

The year ending July 31, 2021 was a challenging one for all parts of the canola value chain. Through CCC, growers, exporters, processors, and life science companies all sat down at the same table to address the issues impacting the sector.

As growers dealt with the Prairie-wide drought of 2021, the CCC agronomy team once again shared timely, reliable information through Canola Watch, presentations, social media, and media outreach. New digital tools introduced for growers included a new canolacouncil. org website, featuring quick links to Canola Watch and Canola Encyclopedia resources, and new disease cycle illustrations for blackleg, clubroot, sclerotinia, verticillium stripe, and aster yellows.

CCC-coordinated committees brought together all parts of the value chain to focus on shared concerns, including blackleg, clubroot, sclerotinia stem rot, lime, fertility and pod shatter management, and provide direction to an updated canola innovation strategy that will help prepare for the next five-year agriculture policy framework.

In partnership with CCGA, CCC maintained strong, coordinated advocacy on the proposed ban of two neonicotinoid seed treatments used on canola. In 2021, we were heartened to see the PMRA making science-based decisions regarding these seed treatments, as well as the insecticide, lambda-cyhalothrin (Matador).

CCC also pursued market growth and diversification through biofuels advocacy and promoting canola oil and meal to key customers around the world, including the US, South Korea, Mexico and China's dairy sector. CCC continues to work with Government of Canada officials to encourage a return to predictable trade in China. Progress during the year included establishment of a dispute settlement panel at the WTO. The CCC also introduced a revitalized market access plan to help prevent and resolve future challenges of this kind.

Charlene Bradley, CCC Chair



Growing ProducerProsperity

Provide value to canola producers through research investments and communication to growers, consumers, and government

RENGTHENING OUR GROWER COMMUN

SaskCanola is committed to improving Saskatchewan agriculture by directly investing in initiatives that strengthen the grower community.



SaskCanola, along with the Alberta Canola Producers Commission and Manitoba Canola Growers, delivered a modified Learn to Lead program during the 2020-2021 season. This involved a series of webinars to engage Learn to Lead alumni with professional development support and virtual networking.



SaskCanola contributed to improving the lives of growers by sponsoring the Canadian Agricultural Safety Association's grain safety program. It provides growers with the knowledge and resources for safe, efficient, and effective farm operation practices.



SaskCanola (with CASA and the other provincial canola groups) contributed funds to bring two showings of SILO The Movie to farmers in western Canada. These showings were viewed more than 1,800 times. SILO is a feature film about grain entrapment and farm safety inspired by real life events. The movie was followed by a powerful and sobering 20-minute Q & A session attended by over 200 growers.

RESEARCH

SaskCanola initiates and collaborates on grower-funded research and extension to foster greater innovation, improve farming practices and sustainability, decrease production risk, generate agronomic solutions to future production issues, and enhance policy alignment and market access.

Since 1991 SaskCanola has funded 441 research projects to support Saskatchewan canola growers.

Nationally in 2020-21, SaskCanola committed funding of \$1.6M towards 15 new research projects and made total payments of \$2.6M for 71 new and existing projects.

The total budget from all funders for new research projects was \$5.3M, giving SaskCanola a leveraging factor of 3.3. This means that for every dollar invested in research, growers receive an additional 2.3 dollars of research investment on top of what they have spent.

Today's research is an investment in tomorrow's farming operations.

NEW PROJECTS

The following new research projects were added to SaskCanola's roster in 2020-21:

- SaskCanola committed to co-fund eight projects through the Saskatchewan Agriculture
 Development Fund to invest in research in the areas of soil fertility management, disease
 management, germplasm development, digital agronomy, and insect management.
- We funded five Canadian Agronomic Research Program projects administered through CCC in the areas of pre-breeding of sclerotinia resistance in elite germplasm, yield stability under dry conditions, insect pest monitoring, clubroot disease resistance mechanisms, and canola protein.
- Through existing funding of one project, researchers were able to leverage our funds into a successful NSERC project optimization for end uses.

With these new commitments, SaskCanola continues to provide value to producers who can use research results on their farms to drive a sustainable future for the agriculture industry.

COMPLETED PROJECTS

This year SaskCanola funded research for numerous projects that were completed, making significant contributions towards grower productivity and profitability. The topic areas and some of the results included:

Understanding and managing soil health

- Research was funded to build a tool for Saskatchewan growers who are interested in tracking soil health and using the results to inform management decisions. Phase 2 of the project will refine the soil scoring functions for each soil zone. It will also apply the soil health test to fields under different management scenarios to determine how management influences soil health scores.
- Research confirmed that residue management can result in more even stand establishment, and this could lead to yield maintenance by narrowing the time window that the canola crop is at risk to diseases, such as sclerotinia.

Optimizing stand establishment

- Management and environment can influence canola stand establishment and disease development. Results indicated that canola cultivar was the most influential management variable and had a consistent and significant effect on variables that affect crop emergence.
- Research confirmed that having an even stand establishment can narrow the time window that the canola crop is at risk of diseases like sclerotinia, and that residue management will help maintain yield in certain years.

Improving fertilizer placement

 Research tested the theory that increasing seed bed utilization either by using wider openers or narrower row spacing would allow higher phosphorus fertilizer rates in the seed row without increasing injury to canola seedlings. The project demonstrated that by placing nitrogen and sulphur fertilizers in a side-row or mid-row band, there was less of a salt-effect injury with higher rates of phosphorus per acre.

Fighting disease with germplasm and trait development

- A SaskCanola funded project successfully introduced the RIm11 blackleg-resistance gene into B. napus elite germplasm. This will soon be ready to be brought into commercial breeding programs. Investment in new genetic traits is necessary in order to keep diseases like blackleg from continuing to cause serious yield losses.
- · Research verified that by gaining an understanding of the genes and signaling proteins involved in early infection by different clubroot pathotypes, alternate mechanisms of resistance can be discovered and used to breed more robust clubroot resistant varieties.
- SaskCanola co-funding contributed to the purchase of a Field Phenotyping Vehicle which will help researchers understand genetic factors that influence complex traits such as yield, resistance to diseases, and fertilizer use efficiency. Improving research capacity allows more complex problems to be solved for the benefit of farmers by rapidly developing improved varieties for future use.

Exploring new uses for canola

- · With the planned expansion of canola crushing capacity in Saskatchewan, there will be additional meal available for feed applications. Data confirmed that canola meal pellets were an excellent energy and nutrition source to supplement poor quality forage for beef cattle, especially over winter.
- Methods to produce environmentally friendly epoxy-resins from canola oil that were either heat or UV curable were validated. This knowledge will help open new markets for canola in the bioplastics industry.

INVESTING IN THE FUTURE

In 2021 SaskCanola awarded the prestigious Dr. Roger Rimmer Award for Excellence in Graduate Research scholarships to four students at the University of Saskatchewan. These scholarships are an investment in the future of the canola industry and ensure continued research capacity.



Nazifa Khan,

Department of Computer Science, U of S Nazifa is working on automated image analysis algorithms to measure the onset of canola flowering, plant development, and the effects of drought stress.



Mengying Liu,

Department of Plant Science, U of S Mengying is comparing canola root microbiomes present under the availability of different phosphorus levels and root system architectures, with the goal of improving the phosphorus uptake efficiency of canola.



Ivanthi Kumasaruge,

Department of Microbiology and Immunology, U of S Ivanthi is using new gene editing approaches to develop canola lines with improved resistance to clubroot.



Rajeev Dhakal,

Department of Plant Science, U of S Rajeev is studying the genomics of nitrogen use efficiency in canola, with the goal of having improved uptake efficiency of nitrogen fertilizers in the future for lower input costs and environmental sustainability.



The Canola Performance Trials (CPT) program is led by the three prairie canola grower groups to evaluate new and leading varieties for Western Canadian canola growers. Trials provide relevant and unbiased performance data that reflects actual production practices and comparative data on popular and new varieties. The data is included in the provincial seed guide for each province and is also available on the CPT website year round. canolaperformancetrials.ca

SUCCESS!

In March 2021, Canada's Pest Management Regulatory Agency (PMRA) released its decision on clothianidin and thiamethoxam. CCC, along with CCGA and SaskCanola's policy team, advocated for PMRA to review additional data. SaskCanola, Sask Wheat and Sask Pulse Growers were instrumental in funding research that demonstrated very low levels of neonicotinoids in provincial water bodies. Because of these activities, PMRA's final decision found that use of these products by canola farmers does not pose an unacceptable risk to aquatic invertebrates, and that these products can continue to be safely used as a seed treatment on canola in Canada.

EVENTS & COMMUNITY OUTREACH

Growers benefit from research investments when research results are translated into practical, easily applicable information through extension efforts.



Digital Media Outreach

More growers gained access to valuable research and policy information than ever before. When growers understand the issues affecting their farms and livelihoods, they are able to make better business decisions.



Electronic Newsletter

2.100+ subscribers received 23 timely updates and resources from the four strategic priority areas SaskCanola invests in. Emails specifically related to agronomy information were distributed to over 150 agrologists at key times of the growing season to better support canola growers.

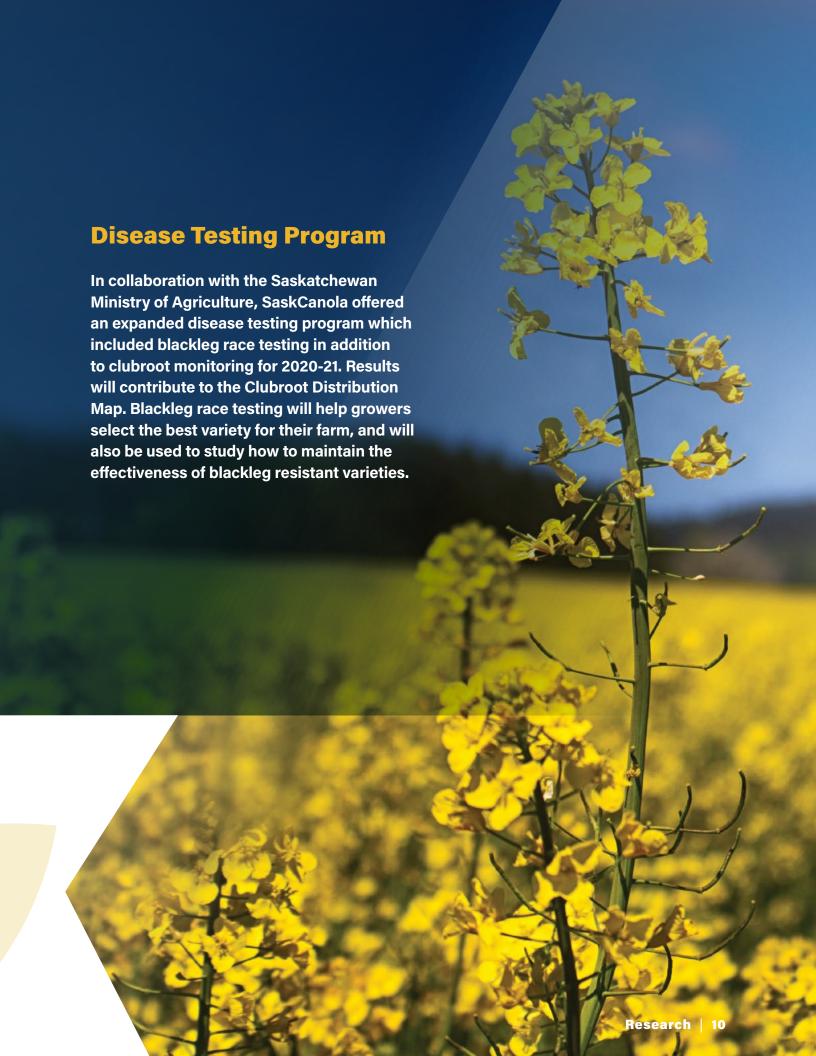


Social Media

Production information, upcoming events, canola network information - and more - were promoted to 5,000+ followers through SaskCanola's Twitter account, @SaskCanola, generating nearly 1,750,000 Twitter impressions.



Top Notch Farming events went digital for the 2020-21 year. A series of webinars were coordinated by the three provincial canola groups and covered topics that included soil management, harvest and storage management, clubroot management, and blackleg and verticillium stripe management. Nearly 400 people participated in the webinars.



POLICY & ADVOCACY

The Canadian Canola Growers Association (CCGA), of which SaskCanola is a member, is the national policy voice for canola farmers in Canada that deals with national and international issues, policies, and programs to enhance profitability for the farmers it represents. The Canola Council of Canada (CCC) represents the entire value chain and is focused on crop production and innovation, trade, and market access.

WORKING FOR GROWERS

Over the past year, SaskCanola worked on behalf of growers on several issues.

These included:



Code of Practice (Responsible Grain)

Because of its potential to influence on-farm activities, SaskCanola recognized early on our responsibility in assuming a leadership role to keep growers informed of the Code's progress. We promoted the consultations and involved farmers directly to gather their feedback, allowing the majority of farmers to make their views known.

CCGA led a session with farmers on our boards and from the general public to review each module in early 2021. We also worked with the other canola organizations to compile farmer input and provide formal recommendations to the Code Committee.

As a result, the Canadian Roundtable for Sustainable Crops is determining next steps for a Code that reflects the concerns of our farmers. SaskCanola will continue to keep growers apprised of next steps in this process and ensure farmers' voices are heard.





SaskCanola shares research and grower perspectives with policy makers, regulatory bodies and both the political and bureaucratic arms of the provincial and federal governments so that policy and regulations are data driven and backed by sound science. This collaboration is critical to develop the industry in Saskatchewan and increase export revenues.



AgriStability

SaskCanola worked directly with the Saskatchewan Ministry of Agriculture and then through CCGA with the federal government to share canola growers' concerns regarding the AgriStability program. At the March 25 Federal-Provincial-Territorial (FPT) Agriculture meeting, an agreement was reached to remove the reference margin limit (RML). SaskCanola will continue to speak up on behalf of farmers to make more meaningful changes to the program.



Carbon Tax

SaskCanola liaised directly with the provincial government to find ways for farmers to get credit for innovative farming practices that are the equivalent of taking 1.3 million cars off of the road. Through CCGA and CCC, SaskCanola has raised concerns about the negative implications of the Carbon Tax on farmers with the federal government. SaskCanola continues to work for appropriate recognition for farm practices that reduce emissions and sequester carbon.



The Grain Act

SaskCanola reiterated and reinforced the issue of farmer protection, as well as endorsed the recommendations from CCGA and the Grain Growers of Canada with regard to updating the Canada Grain Act. SaskCanola worked with other SK commodity groups to advocate for increased price transparency, and the adoption of export sales reporting for grain companies. This will provide more market information for our growers.

Standing up for Growers!

As the growing season progressed, the effects of the drought became apparent. SaskCanola proactively engaged provincial partners, the provincial government, and national partners to mitigate the drought's impact for Saskatchewan farmers. Specific areas of concern included grain contract penalties and administrative fees.

MARKET DEVELOPMENT & CANOLA PROMOTION

Here are some of the **initiatives** that are working to shift consumer buying habits:





SaskCanola, along with Manitoba Canola Growers and Alberta Canola Producers Commission, promote canola to consumers in the Ontario marketplace through the Canola Eat Well (CEW) campaign. The initiative is committed to increasing demand for canola oil. CEW efforts have focused on engaging a digital community of highly engaged food influencers. These include chefs, Registered Dietitians, food communicators, culinary experts, educators, and health professionals who are excited about canola and active on Facebook, Instagram, and television. CEW connects and fosters conversations between those who grow canola and those who choose it for their kitchens.

90,000 newsletters delivered

450+ attendees at virtual cook and bake alongs

230+ influencer attendees at virtual learn alongs.

39 TV appearances from food influencers

SaskCanola is engaged in consumer-focused programs that create consumer awareness and enhance public trust to increase domestic consumption of canola oil. Domestic market development activities are cost shared with Manitoba Canola Growers and Alberta Canola Producers Commission to leverage shared grower investment for greater impact. Efforts are focused in the Ontario market as supported by market research.

CONSUMER ENGAGEMENT PARTNERS

SaskCanola worked with consumer engagement partners, both on our own and with provincial partners, to share the story of canola and distribute factual information about canola production and development practices.



Saskatchewan

SaskCanola is a Superhero sponsor of Agriculture in the Classroom Saskatchewan, whose goal is to connect school age kids and agriculture through innovative, experiential, curriculum-based programs, and resources.



Saskatchewan & Ontario

SaskCanola is a Principal Member of Farm & Food Care Saskatchewan, an organization that provides a coordinated effort and unified voice for the agriculture industry, connecting consumers with factbased, modern farming information and resources through their Canadian Food Focus.org initiatives.

The Real Dirt on Farming 5th edition is an educational resource that provides Canadians across the country with information about food production, farming, food safety, and the environment distributed by Farm & Food Care Ontario. New content includes one full page dedicated to canola, with canola now mentioned 31 times over a variety of different topics and themes versus 14 in the last edition.

4.5 million

copies distributed across Canada to date



HEALTH PARTNERS

We have strategically aligned with respected and influential health partners. These organizations provide guidance and healthy lifestyle recommendations to consumers and offer health policy advice to government and regulatory bodies. Sharing fact-based messaging and promoting canola's health benefits to these partners ensures the canola story is heard at the national level and, as such, has a persuasive influence over the buying habits of Canadians.





Heart and Stroke Foundation

1.6 million Canadians are living with heart disease and stroke, and nine in 10 Canadians have at least one risk factor, such as high blood pressure, obesity, tobacco use, lack of physical activity, and diabetes. Heart disease in Canada is the leading cause of death among Canadians.

As National Recipe Partner, we have developed heart-healthy and nutritious recipe collections that continue to be the most viewed on the Heart and Stroke website.

2,991,090 total Heart and Stroke Foundation website visits from May 2020 - May 2021 **Nearly 70%** of visitors were from key target markets of Ontario and Quebec

Diabetes Canada

1 in 3 Canadians has diabetes or prediabetes. Food is the key to managing diabetes and reducing the risk of heart attacks, stroke, and other complications. Now more than ever due to COVID-19, the wait time to see health professionals can be long and leave people who are newly diagnosed unsure of what they can eat. Meal plans are an ideal way to guide people into consuming regular and nutritious amounts of food to keep blood glucose levels within range.

SaskCanola sponsored 12 one-week meal plans that include canola oil as an important ingredient. This resource was recommended by dietitians as a valuable information source in the absence of health care professionals.

65,000+ views of sponsored meal plans

Promoted to 3,000+ doctors, nurses, dietitians, and pharmacists who have signed on to the professional section of the Diabetes Canada website

Posted monthly on Diabetes Digest to 5,000+ people living with diabetes who signed up to receive the monthly newsletter

Dietitians of Canada

Nutrition Month is a strategic and multi-channel campaign that leverages traditional media, social media, as well as member-led activity to optimize the reach and impact of messaging.

In 2021, we provided three recipes using canola in an e-recipe booklet. As a sponsor of nutrition month, CEW was also promoted to over 5,000 Registered Dietitian subscribers across Canada (from January through March) via the Dietitians of Canada Weekly Newsletter.

21,000+ e-recipe booklet downloads in November 2020 and August 2021



Financial Statements July 31, 2021



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Independent Auditors' Report

To the Board of Directors of Saskatchewan Canola Development Commission

Qualified Opinion

We have audited the financial statements of Saskatchewan Canola Development Commission, which comprise the statement of financial position as at July 31, 2021, and the statements of operations, changes in net assets, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, except for the possible effects of the matter described in the basis for qualified opinion paragraph, these financial statements present fairly, in all material respects, the financial position of Saskatchewan Canola Development Commission as at July 31, 2021, and its financial performance and its cash flows for the year then ended in accordance with accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

The commission collects a levy from Saskatchewan producers through buyers of canola, the completeness of which is not susceptible of satisfactory audit verification. It was not practical for us to verify whether all buyers of canola produced in Saskatchewan have collected and remitted the required levy to the commission. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the commission. Therefore, we were not able to determine whether any adjustments might be necessary to revenue, excess of revenues over expenses and cash flows from operations for year ended July 31, 2021, current assets as at July 31, 2021 and July 31, 2020, and net assets at both the beginning and end of the July 31, 2021 and July 31, 2020 years. The audit opinion on the financial statements for the year ended July 31, 2020 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of Saskatchewan Canola Development Commission in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance to these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing financial statements, management is responsible for assessing Saskatchewan Canola Development Commission's ability to continue as a going concern, disclosing, as applicable, matters related to the going concern and using the going concern basis of accounting unless management either intends to liquidate Saskatchewan Canola Development Commission or to cease operations, or has no realistic alternative but to do so.





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Independent Auditor's Report (continued)

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditors' Responsibilities for the Audit of Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatements of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Saskatchewan Canola Development Commission's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Saskatchewan Canola Development Commission's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause Saskatchewan Canola Development Commission to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.





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Independent Auditor's Report (continued)

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may be reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Saskatoon, Saskatchewan October 26, 2021

Chartered Professional Accountants

Lingard + Drieger

	July 31, 2021	July 31, 2020
Assets		
Current assets		
Cash and equivalents	945,463	1,254,566
Short-term investments (note 5)	2,234,154	
Accounts receivable (note 3)	698,289	1,162,448
Deposits and prepaid expenses	10,974	5,422
Current portion of loans receivable (note 4)		20,000
	3,888,880	6,199,658
Loans receivable (note 4)	-	-
Investments (note 5)	5,477,140	2,185,909
Tangible capital assets (note 6)	30,236	70,206
	9,396,256	8,455,773
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities (note 7)	1,043,429	961,776
Deferred contributions (note 8)		249,750
	1,043,429	1,211,526
Net Assets		
Invested in tangible capital assets	30,236	70,206
Internally restricted (note 9)	4,640,000	2,100,000
Unrestricted	3,682,591	5,074,041
	8,352,827	7,244,247
	9,396,256	8,455,773
Commitments (note 10)		

Approved by the Board of Directors

See accompanying notes to the financial statements

Director

Director

Statement of Changes in Net Assets

For the year ended July 31, 2021

				2021	2020
	Invested in tangible capital assets	Internally restricted	Unrestricted	Total	Total
	\$	\$	\$		
Balance – Beginning of year	70,206	2,100,000	5,074,041	7,244,247	5,887,962
Transfers to internally restricted reserves (note 9) Excess (deficiency) of	-	2,540,000	(2,540,000)	-	-
revenue over expenses for the year (see note below)	(48,723)	-	1,157,303	1,108,580	1,356,285
Purchase of equipment	8,753	-	(8,753)	-	_
Balance – End of year	30,236	4,640,000	3,682,591	8,352,827	7,244,247

Note: Consists of:

Depreciation 48,723

See accompanying notes to the financial statements

Statement of Operations

For the year ended July 31, 2021

	Budget 2021 \$ (note 11)	Actual 2021 \$	Actual 2020 \$
Revenue			
Producer levy (note 12)			
Levy	7,800,000	8,386,343	8,419,274
Refunds	(717,600)	(837,781)	(790,057)
Net	7,082,400	7,548,562	7,629,217
Investment income	122,800	121,606	146,365
Project contributions	150,000	408,053	514,684
Troject contributions	130,000	100,033	311,001
	7,355,200	8,078,221	8,290,266
Expenses			
Research and development (note 13)	3,902,445	3,248,929	3,074,131
Canola Council of Canada (note 14)	1,537,200	1,710,807	1,597,100
Market development	401,500	267,650	197,978
Grower relations	430,000	320,745	442,955
Policy	60,000	9,780	153,688
Governance	202,500	114,991	193,123
Salaries and benefits	780,000	808,755	860,644
General and administration	524,800	439,261	366,175
Depreciation	45,000	48,723	48,187
	7,883,445	6,969,641	6,933,981
Excess (deficiency) of revenue over expenses for the year	(528,245)	1,108,580	1,356,285

See accompanying notes to the financial statements

Statement of Cash Flows

For the year ended July 31, 2021

	2021 \$	2020 \$
Cash provided by (used in)		
Operating activities		
Receipts from producers	9,018,921	8,103,161
Receipts of other income	46,128	485,473
Payments of research and development projects, and scholarships	(3,213,475)	(2,768,101)
Payments to board of directors	(117,119)	(202,353)
Payments to producers	(794,110)	(573,729)
Payments to suppliers and employees	(3,594,140)	(3,586,134)
Total provided by operating activities	1,346,205	1,458,317
Investing activities		
Purchase of tangible capital assets	(8 <i>,</i> 753)	(11,767)
Market value adjustment	-	(4,267)
Receipts of investment income	176,547	166,051
Purchase of investments	(5,716,392)	(4,037,629)
Proceeds from disposals of investments	3,893,290	2,579,818
Total used in investing activities	(1,655,308)	(1,307,794)
Increase (decrease) in cash and equivalents	(309,103)	150,523
Cash and equivalents – Beginning of year	1,254,566	1,104,043
Cash and equivalents – End of year	945,463	1,254,566
Cash and equivalents consists of:		
Cash (bank overdraft)	(549,337)	261,378
RBC Investment Savings Account	1,494,800	993,188
Cash and equivalents – End of year	945,463	1,254,566

See accompanying notes to the financial statements

Notes to the Financial Statements

July 31, 2021

1 Authority

The Saskatchewan Canola Development Commission ("SaskCanola") is a not-for-profit organization which was established on February 6, 1991, pursuant to The Saskatchewan Canola Development Plan Regulations ("Regulations"), under the authority of The Agri-Food Act, 2004. The mission of SaskCanola is to enhance canola producers' competitiveness and profitability through research, market development and communication programs. The activities of SaskCanola are funded primarily by a levy on Saskatchewan-produced canola, which is collected by buyers at the time of sale.

2 Significant Accounting Policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook and include the following significant accounting policies:

a) Revenue recognition

Levy and refunds

Producer levy is recognized when canola is sold. Refunds are recognized based on management's best estimate of expected refunds.

Restricted contributions

The deferral method of accounting is used for any externally restricted contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred or restrictions met. Unspent amounts are included in deferred contributions. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Project contributions

Project contributions are reimbursements of eligible costs incurred by SaskCanola for a research project. Project contributions are recognized as revenue when they are authorized and any eligibility criteria are met.

Investment income

Investment income includes interest income on guaranteed investment certificates, notes and bonds measured at amortized cost. Interest income is recognized on a time proportion basis, and purchase premiums and discounts are amortized over the term of the investment.

b) Basis of accounting for co-sponsored program interests

SaskCanola uses the equity method of accounting for its interest in the Canola Digest cosponsored program, where SaskCanola is obligated to fund its share of a deficit in any one year or where SaskCanola has a right to a credit for its share of net earnings of the program in any one year.

Notes to the Financial Statements

July 31, 2021

2 Significant Accounting policies (continued)

c) Cash and cash equivalents

Cash and cash equivalents consist of balances with banks and short-term investments with maturities of three months or less.

d) Tangible capital assets

Tangible capital assets are carried at cost less accumulated amortization. Amortization is calculated on the straight-line basis in amounts sufficient to amortize the cost of tangible capital assets over their estimated useful lives as follows:

Equipment, furniture and leasehold improvements 3 – 5 years

e) Grants, and research and development projects

Expenses are recognized when grants and/or projects are approved and the recipient has met eligibility criteria. Funds advanced to recipients prior to meeting eligibility criteria are recorded as advances.

f) Financial instruments

SaskCanola initially measures its financial assets and financial liabilities at fair value. It subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the statements of operations in the period incurred.

Financial assets subsequently measured at amortized cost include cash and equivalents, accounts receivable and loans receivable. Financial liabilities subsequently measured at amortized cost include accounts payable and accrued liabilities. The fair value of the cash and equivalents, accounts receivable, and accounts payable and accrued liabilities approximates their carrying value due to their short-term nature.

g) Contributions in-kind

Contributions in-kind are recorded at fair value for goods or services used in the normal course of operations that would otherwise have been purchased.

h) Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in excess of revenues and expenses in the periods in which they become known.

Significant estimates include, but are not limited to the valuation of certain accounts payable and accrued liabilities and the determination of the useful lives of tangible capital assets.

Notes to the Financial Statements

July 31, 2021

3 **Accounts receivable**

The accounts receivable balance consists of the following:

	2021	2020
Levy receivables	\$ 492,859	\$ 1,125,437
Grants receivable	204,204	29,211
Other receivables	1,226	7,800
	\$ 698,289	\$ 1,162,448

4 Loans receivable

Elevance loan receivable

SaskCanola entered into a research agreement with Elevance Renewable Sciences, Inc. ("Elevance") in 2009. Total funding of \$239,420 was provided to Elevance with the final payment of \$39,420 on June 23, 2011. Per the agreement, 50% of that funding was to be considered a loan. The \$119,710 loan portion of the \$239,420 funding advance was provided on an interest-free basis. Repayment of the loan portion began June 2011 at \$7,981 per year over 15 years. The loan is measured at amortized cost consistent with section 3856 *Financial Instruments* of the CPA handbook using effective interest rate of 2.5%.

During the prior year Elevance informed SaskCanola that they were ceasing operations effective March 31, 2020. After discussions with Elevance, SaskCanola agreed to a final settlement of \$20,000. As a result, an impairment loss of \$17,233 was recorded in the research and development expense in the previous year and the loan receivable was reduced to \$20,000. The final settlement of \$20,000 was received in full on September 14, 2020. The activity in the Elevance loan receivable in the current year is as follows:

	July 31, 2021	July 31, 2020
Balance, beginning of year	20,000	43,960
Payments during year	(20,000)	(7,981)
Effective interest	-	1,254
Impairment loss	-	(17,233)
	-	20,000
Less: current portion	-	20,000
Balance, end of year	-	-

Notes to the Financial Statements

July 31, 2021

5 **Investments**

2021	2020

	Years to maturity	Market value	Yield to maturity	Market value
Short-term				
Guaranteed investment certificates	1	\$ 2,234,154	0.97% - 2.85%	\$ 3,756,888
		\$ 2,234,154		\$ 3,756,888
Long-term				
Guaranteed investment certificates	1-3	\$ 5,312,555	1.05% - 2.86%	\$ 2,020,095
Bonds and notes	2	164,585	2.60%	165,814
		\$ 5,477,140		\$ 2,185,909

6 **Tangible capital assets**

			July 31, 2021	July 31, 2020
	Cost	Accumulated amortization	Net	Net
Equipment and furniture	\$ 69,144	\$ 51,380	\$ 17,764	\$ 25,862
Leasehold improvements	165,508	153,036	12,472	44,344
	\$ 234,652	\$ 204,416	\$ 30,236	\$ 70,206

Accounts payable and accrued liabilities 7

The accounts payable and accrued liabilities balance consists of the following:

		2021	2020
Trade payables	\$ 17	4,102 \$	120,847
Levy refunds payable	82	8,000	784,328
Wages payable	4	1,327	56,601
	\$ 1,04	3,429 \$	961,776

8 **Deferred contributions**

As at July 31, 2020 deferred contributions consisted of \$249,750 of funding received for the 2020-2021 Canola Performance Trials which was recognized as revenue in the July 31, 2021 fiscal year.

Notes to the Financial Statements

July 31, 2021

9 Internally restricted net assets

SaskCanola has internally restricted net assets to maintain operations and meet commitments in the event of crop failure, and to pay any amounts due in the event of disestablishment of SaskCanola. Approval by the Board of Directors is required before any funds can be accessed.

	July 31, 2021 \$	July 31, 2020 \$
Revenue stabilization reserve		
Balance – beginning of year	1,200,000	1,200,000
Addition in the year	400,000	-
Balance – end of year	1,600,000	1,200,000
Organizational closure reserve		_
Balance – beginning of year	900,000	900,000
Addition in the year	2,140,000	-
Balance – end of year	3,040,000	900,000
Internally restricted net assets	4,640,000	2,100,000

10 **Commitments**

SaskCanola is committed to funding research and development projects over several years to benefit the canola industry. Amounts committed to these projects in each of the next five years, assuming the terms of the contracts are fulfilled, are as follows:

Year ending July 31:	
2022	1,865,813
2023	974,011
2024	160,580
2025	76,456
2026 and thereafter	<u>-</u>

Other commitments include commitments for communication, market development expenses, and administration expenses. Amounts committed to these activities in each of the next five years are as follows:

Year ending July 31:	
2022	107,000
2023	-
2024	-
2025	-
2026 and thereafter	-

Notes to the Financial Statements

July 31, 2021

10 **Commitments (continued)**

SaskCanola is committed under a lease agreement for its premises at 212 – 111 Research Drive. The agreement expired on August 31, 2021. A one year extension was granted that expires on August 31, 2022. The required minimum annual lease payments are as follows:

Year ending July 31:	
2022	105,512
2023	8,841

Budget 11

The budget presented is unaudited. The SaskCanola board of directors approved the 2021 fiscal year budget on November 10, 2020.

12 **Producer levy**

Under the Regulations, each buyer of canola is required to remit to SaskCanola a levy deducted from any payments made to producers. Pursuant to board order #29/20, effective April 27, 2020, the levy was set at \$0.75 per tonne. Producers can request a refund for any levy paid from August 1 to July 31 by submitting a refund application by August 31.

13 Research and development projects

	2021	2021	2020
	Budget	Actual	Actual
	\$	\$	\$
New projects and delayed	980,895		
Agronomic research		450,348	313,023
Germplasm development		131,963	84,220
Usage research		8,333	31,500
Continuing projects			
Agronomic research	1,771,834	1,478,098	2,136,139
Germplasm development	352,778	449,812	180,563
Usage research	369,938	348,454	165,513
Other research	427,000	381,921	163,173
	3,902,445	3,248,929	3,074,131

Notes to the Financial Statements

July 31, 2021

14 **Canola Council of Canada core funding**

SaskCanola participates in a voluntary industry levy program with the Canola Council of Canada ("CCC"). This levy provides CCC with its core funding to develop programs that benefit the canola industry.

	2021 \$	2020 \$
CCC Core Funding	1,418,976	1,338,685
CCC Initiatives	291,831	258,415
	1,710,807	1,597,100

15 **Co-sponsored program**

SaskCanola has equal representation with the Alberta Canola Producers Commission, the Manitoba Canola Growers Association and the Canola Council of Canada to publish a magazine entitled Canola Digest. Revenues and expenses are distributed based on each organization's proportionate qualified grower circulation. SaskCanola's qualified grower circulation is on average for the year 48% (2020 -48%). Upon establishment of the Canola Digest program, the co-sponsors did not contribute any funding or other assets to the program. The current agreement between the co-sponsors expired July 31, 2021.

SaskCanola's interest in the program assets, liabilities, net assets, revenues, expenses, net income, and cash flows are shown below. SaskCanola's proportionate share of the 2021 loss is included in CCC initiatives.

	2021 \$	2020 \$
Current assets	-	-
Current liabilities	-	-
Net assets	-	-
Revenues	180,814	202,584
Expenses	194,139	197,110
Net income (loss)	(13,322)	5,474

16 **Financial instruments**

SaskCanola is exposed to various risks through its financial instruments.

<u>Credit risk and credit concentration</u>

SaskCanola is exposed to credit risk from potential non-payment of accounts receivable. As at July 31, 2021, three customers accounted for 65.37% (2020 – 63.97%) of accounts receivable, representing the Organization's maximum credit risk exposure. The Organization believes that there is no unusual exposure associated with the collection of these receivables. The Organization manages its credit risk by performing regular credit assessments of its customers and provides allowances for potentially uncollectible accounts receivable. Most of the accounts receivable were collected shortly after yearend.

Notes to the Financial Statements

July 31, 2021

16 Financial instruments (continued)

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. SaskCanola is exposed to interest rate risk on its investments.

Liquidity risk

Liquidity risk is the risk that the Organization will encounter difficulty in meeting the obligations associated with its financial liabilities. The Organization is exposed to this risk mainly in respect of its accounts payable and accrued liabilities and future commitments. The Organization manages its liquidity risk by investing in liquid assets such as cash and short-term investments.

17 **Comparative figures**

Some of the comparative figures have been reclassified to conform to the current year's presentation.



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INDEPENDENT PRACTITIONER'S REASONABLE ASSURANCE REPORT ON COMPLIANCE

To the Board of Directors of Saskatchewan Canola Development Commission:

We have undertaken a reasonable assurance engagement of Saskatchewan Canola Development Commission's compliance during the period August 1, 2020 to July 31, 2021, with the provisions of the following legislative and related authorities ("the Agreements") pertaining to its financial reporting, safeguarding agency resources, spending, revenue raising, borrowing and investing activities.

- The Agri-Food Act, 2004
- The Saskatchewan Canola Development Plan Regulations
- Commission Orders No. 24/20 to 30/20

Management's Responsibility

Management is responsible for Saskatchewan Canola Development Commission's compliance with the specified requirements of the Agreements. Management is also responsible for such internal control as management determines necessary to enable Saskatchewan Canola Development Commission's compliance with the specified requirements.

Our Responsibility

Our responsibility is to express a reasonable assurance opinion on Saskatchewan Canola Development Commission's compliance based on the evidence we have obtained. We conducted our reasonable assurance engagement in accordance with the Canadian Standard on Assurance Engagements 3531, Direct Engagements to Report on Compliance. This standard requires that we plan and perform this engagement to obtain reasonable assurance about whether the entity complied with the specified requirements, in all significant respects.

Reasonable assurance is a high level of assurance, but it is not a guarantee that an engagement conducted in accordance with this standard will always detect a significant instance of non-compliance with specified requirements when it exists. Instances of non-compliance can arise from fraud or error and are considered significant if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users of our report. A reasonable assurance compliance reporting engagement involves performing procedures to obtain evidence about the entity's compliance with the specified requirements.

The nature, timing and extent of procedures selected depends on our professional judgement, including an assessment of the risks of significant non-compliance, whether due to fraud or error.

We believe that the evidence we obtained is sufficient and appropriate to provide a basis for our opinion.





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INDEPENDENT PRACTITIONER'S REASONABLE ASSURANCE REPORT ON **COMPLIANCE**

To the Board of Directors of Saskatchewan Canola Development Commission:

(continued from previous page)

Our Independence and Quality Control

We have complied with the relevant rules of professional conduct/code of ethics applicable to the practice of public accounting and related to assurance engagements, issued by various professional accounting bodies, which are founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentially and professional behaviour.

The firm applies the Canadian Standard on Quality Control 1, Quality Control for Firms that Perform Audits and Reviews of Financial Statements, and Other Assurance Engagements and, accordingly, maintains a comprehensive system of quality control, including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Opinion

In our opinion, Saskatchewan Canola Development Commission has complied with the specified requirements established in the Agreements during the period of August 1, 2020 to July 31, 2021, in all significant respects. We do not provide a legal opinion on Saskatchewan Canola Development Commission 's compliance with the specified requirements.

Saskatoon, Saskatchewan October 26, 2021

Chartered Professional Accountants

Lingard + Drieger





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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Saskatchewan Canola Development Commission:

We have audited SaskCanola's control as of July 31, 2021 to express an opinion as to the effectiveness of its control related to the following objectives:

- (1) To safeguard agency resources. That is, to ensure its assets are not lost or used inappropriately; to ensure it does not inappropriately incur obligations; to establish a financial plan for the purposes of achieving it financial goals; and to monitor and react to its progress towards the objectives established in its financial plan.
- (2) To prepare reliable financial statements.
- (3) To conduct its activities following laws, regulations and policies related to financial reporting, safeguarding agency resources, revenue raising, spending, borrowing and investing.

Management's Responsibility

The Organization's management is responsible for maintaining effective control over the objectives stated above.

Auditors' Responsibility

Our responsibility is to express an opinion based on our audit as to the effectiveness of its control related to the following objectives:

- (1) To safeguard agency resources. That is, to ensure its assets are not lost or used inappropriately; to ensure it does not inappropriately incur obligations; to establish a financial plan for the purposes of achieving it financial goals; and to monitor and react to its progress towards the objectives established in its financial plan.
- (2) To prepare reliable financial statements.
- (3) To conduct its activities following laws, regulations and policies related to financial reporting, safeguarding agency resources, revenue raising, spending, borrowing and investing.

We used the control framework developed by The Chartered Professional Accountants of Canada ("CPA Canada") to make our judgments about the effectiveness of SaskCanola's control. We did not audit certain aspects of control concerning the effectiveness, economy and efficiency of certain management decision-making processes.





INDEPENDENT AUDITORS' REPORT

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To the Board of Directors of Saskatchewan Canola Development Commission:

(continued from previous page)

The CPA Canada defines controls as comprising those elements of an organization that, taken together, support people in the achievement of the organization's objectives. Control is effective to the extent that it provides reasonable assurance that the organization will achieve its objectives.

We conducted our audit in accordance with the standard for audits of internal control over financial reporting set out in the CPA Canada Handbook - Assurance. This standard requires that we plan and perform the audit to obtain reasonable assurance as to effectiveness of SaskCanola's control related to the objectives stated above. An audit includes obtaining an understanding of the significant risks related to these objectives, the key control elements and control activities to manage these risks and examining, on a test basis, evidence relating to control.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Control can provide only reasonable and not absolute assurance of achieving objectives reliably for the following reasons. There are inherent limitations in control including judgement in decision-making, human error, collusion to circumvent control activities and management overriding control. Cost/benefit decisions are made when designing control in organizations. Because control can be expected to provide only reasonable assurance, and not absolute assurance, the objectives referred to above may become ineffective because of changes in internal and external conditions, or that the degree of compliance with control activities may deteriorate.

Opinion

In our opinion, based on the limitations noted above, SaskCanola's control was effective, in all material respects, to meet the objectives stated above as of July 31, 2021 based on the CPA Canada criteria of control framework.

We have also audited, in accordance with Canadian generally accepted auditing standards, the financial statements of SaskCanola, which comprise the statement of financial position as at July 31, 2021, and the statements of operations, change in net assets, cash flows, and a summary of significant accounting policies and other explanatory information. We have issued our report dated October 26, 2021, which is the same date as the date of the report on the effectiveness of internal controls.

Saskatoon, Saskatchewan October 26, 2021

Chartered Professional Accountants

Lingard + Drieger



Personal Services (threshold \$2,500 except Board of Directors)

Board of Directors (all amounts included)	Per Diem	Expenses	Total
ALTROGGE,DAVID	370	1,750	2,120
BRADLEY,CHARLENE	17,370	3,620	20,990
DUNCAN,KATELYN	4,825	1,400	6,225
FOURNIER,KEITH	11,740	5,045	16,785
HERTZ,GERRY	3,933	1,098	5,031
MCCLEAN,BERNIE	10,700	3,050	13,750
NAGY,CODIE	4,605	2,450	7,055
ROBERTS, DEAN	1,450	1,700	3,150
STOCKBRUGGER,LANE	10,470	3,452	13,922
TRUMAN,WAYNE	10,887	3,324	14,211
WIEBE, DOYLE	4,800	875	5,675
	81,150	27,764	108,914

Research and Development (threshold \$5,000)

UNIVERSITY OF SASKATCHEWAN	534,366
AGRICULTURE & AGRI-FOOD CANADA	285,875
MITACS	86,625
UNIVERSITY OF MANITOBA	64,000
PRAIRIE AGRICULTURAL RESEARCH FOUNDATION	48,738
UNIVERSITY OF GUELPH	48,000
DISCOVERY SEED LABS LTD	46,358
WESTERN GRAINS RESEARCH FOUNDATION	37,350
INDIAN HEAD AGRICULTURAL RESEARCH FOUNDATION	21,985
UNIVERSITY OF ALBERTA	17,250
SASKATCHEWAN POYTECHNIC	9,443
KATHY NAVABI	5,850

Extension (threshold \$5,000)

HAPLOTECH INC	86,625
MURPHY ET AL INC	29,818
SOUTH EAST RESEARCH FARM	27,225
WHEATLAND CONSERVATION AREA INC	27,225
TEAM DUNSTONE	25,000
WESTERN APPLIED RESEARCH CORP	20,505
IRRIGATION CROP DIVERSIFICATION	14,625
CONSERVATION LEARNING CENTRE	14,625
EAST CENTRAL RESEARCH FOUNDATION	14,625
NORTH EAST AGRICULTURAL RESEARCH FOUNDATION	14,625
WESTMAN AGRICULTURAL DIVERSIFICATION ORG	13,440
SMAG RESEARCH LTD	13,230
INNOTECH ALBERTA LTD	12,600
CANADIAN AGRICULTURAL SAFETY ASSOC.	10,000

Extension (threshold \$5,000) continued

DOWN TO EARTH AG RESEARCH INC	9,975
GLACIER FARM MEDIA	7,796
CROP SPHERE	6,200
ALBERTA CANOLA	5,283

Media and Communication

MAGPIE MARKETING	47,355
MERCANTILE CONSULTING VENTURE	39,638
JBECK	28,567
GOLDEN WEST BROADCASTING	11,488
SUCKERPUNCH CREATIVE	10,600
QUADRANT NEWS MEDIA	10,245
TERRA COMMUNICATIONS	10,054
THINKSHIFT	9,833
THE WESTERN PRODUCER	7,808
BIG FISH MEDIA	7,597
PATTISON BROADCAST GROUP	7,059
IMPACT MARKETING	6,838
SASK YOUNG AG ENTREPRENEURS	5,000

Market Development (threshold \$5,000)

CANOLA COUNCIL OF CANADA	3,242,422
DIABETES CANADA	109,500
AGRICULTURE IN THE CLASSROOM (SASK) INC	50,000
FARM AND FOOD CARE SASK	36,750
FARM AND FOOD CARE ONTARIO	33,000
KYNETEC CANADA	22,050
DIETITIANS OF CANADA	20,178
MANITOBA CANOLA GROWERS ASSOCIATION	11,374

Supplier Payments (threshold \$20,000)

INNOVATION PLACE	113,138
AGRICULTURE COUNCIL FOR SASKATCHEWAN INC	95,850
BH TECH	43,255
CHAMBER OF COMMERCE GROUP INSURANCE	42,954
BRENT PEDERSON HOLDINGS	30,067
CANADA POST	21,295

Other Payments (threshold \$20,000)

SASKATCHEWAN PUBLIC EMPLOYEES PENSION PLAN	73.810
SASKATCHEWANT OBLICENT LOTLEST ENSION LEAN	73,010

^{*} payees with multiple categories are listed once under the most relevant category

Prepared by: David Marsh

November 4, 2021

GROWING PRODUCER PROSPERITY



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